

Message Text

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C O N F I D E N T I A L STATE 060290

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NESCO

E.O. 11652: JANUARY 1979

TAGS: AORG, UNESCO

SUBJECT: UNESCO; SUCCESSOR TO DEPUTY DIRECTOR GENERAL
FOBES

1. IN CONSIDERING AN AMERICAN SUCCESSOR TO FOBES, DEPT. IS
CONCERNED THAT SUCCESSOR HAVE REAL POWER, AND NOT SIMPLY
HOLD AN OSTENSIBLY HIGH OFFICE THAT, IN REALITY, HAS NO
REAL FUNCTION. IN THIS RESPECT, WE NOTE THAT THE POSITION
OF DEPUTY DIRECTOR GENERAL HAS NEITHER A CONSTITUTIONAL
BASIS NOR STATED RESPONSIBILITIES. IT WOULD APPEAR THAT
IF THE INCUMBENT HAS THE PERSONAL CONFIDENCE OF THE
DIRECTOR GENERAL, HE WILL HAVE REAL AUTHORITY. IF NOT, HE
WILL HAVE NO IMPACT ON POLICY OR OPERATIONS.

2. ON OTHER HAND, AN ASSISTANT DIRECTOR GENERAL AUTO-
MATICALLY HEADS A SECTOR, AND THE SECTOR GIVES HIM WIDE
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PAGE 02 STATE 060290

MEASURE OF CONTROL OVER POLICY FORMULATION AND EXECUTION,
PERSONNEL, BUILDING SPACE, MONEY AND OTHER REAL-WORLD
BUREAUCRATIC ASSETS. EVEN IN THE EVENT THE DIRECTOR
GENERAL GOES SOUR ON AN ASSISTANT DIRECTOR GENERAL, IT IS
DIFFICULT FOR HIM TO DEPRIVE THE ADG OF THESE RESOURCES.
TO THIS EXTENT, AN ADG WILL HAVE MORE DURABLE INFLUENCE
THAN A DDG.

3. ABOVE CONSIDERATIONS RAISE SEVERAL QUESTIONS ON WHICH

E WOULD LIKE TO HAVE THE PERM DEL'S VIEWS:

A) WHAT IS LIKELIHOOD THAT M'BOW WILL ABOLISH THE
DEPUTY DIRECTOR GENERAL POSITION?

B) IF M'BOW RETAINS DDG POSITION, WHAT ARE PROBABLE
CONDITIONS HE WOULD IMPOSE BEFORE FILLING IT WITH ANOTHER
AMERICAN?

C) IF M'BOW ABOLISHES DDG POSITION, WHAT IS LIKELIHOOD HE
WILL CREATE AN ADDITIONAL ASSISTANT DIRECTOR GENERAL
POSITION?

D) WOULD IT BE POSSIBLE TO PERSUADE M'BOW TO APPOINT
ANOTHER AMERICAN DEPUTY DG AND GIVE HIM SPECIFIC, DETAILED
LINE RESPONSIBILITIES FOR CONTROLLING A SECTOR?

E) IF NEW ADG POSITION CREATED, WHAT IS LIKELY TO BE ITS
AREA OF RESPONSIBILITY, AND WHAT RESOURCES IS IT LIKELY
TO BE GIVEN?

F) WHAT ARE PROSPECTS THAT M'BOW WILL CREATE A SEPARATE
COMMUNICATIONS SECTOR?

G) WHAT ARE PROSPECTS THAT HE WOULD ACCEPT AN AMERICAN
AS ADG FOR A SEPARATE COMMUNICATIONS SECTOR?
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PAGE 03 STATE 060290

H) IF WE DECIDE TO SEEK AN ADG RATHER THAN A DDG
POSITION, WHAT TACTICS SHOULD WE USE VIS-A-VIS M'BOW?

I) WHAT NAMES DOES PERM DEL HAVE IN MIND FOR EITHER A
DDG OR AN ADG POSITION?

J) IS THERE ANY MAGIC FIGURE ON U. S. PAYMENTS BELOW
WHICH IT WOULD BE USELESS FOR US TO EXPECT TO PLACE
ANOTHER AMERICAN AT DDG OR ADG LEVEL?

K) IF U. S. PAYMENTS POSITION CONTINUES UNSATISFACTORY,
HOW LONG IS M'BOW LIKELY TO HOLD OPEN A HIGH LEVEL
POSITION FOR AN AMERICAN? (ILO HELD ONE OF THREE DDG
POSITIONS OPEN FOR FIVE YEARS.)

4. WE REALIZE PERM DEL WILL NOT HAVE DEFINITIVE ANSWERS
TO ALL OF ABOVE QUESTIONS AT THIS TIME. SINCE IT IMPERA-
TIVE WE ALL GIVE SUBJECT CAREFUL ATTENTION, HOWEVER, WE

WOULD LIKE TO RECEIVE MISSION'S ANSWERS TO AND BEST
JUDGMENTS ON ABOVE QUESTIONS BY CABLE NO LATER THAN
APRIL 1. WE WILL, OF COURSE, WELCOME ANY OTHER THOUGHTS
MISSION MAY HAVE ON ANY ASPECT OF FOBES' SUCCESSOR.
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